



PROCUREMENT CONTROLLING

OUR DATA-DRIVEN APPROACH TO MANAGE PROCUREMENT AND THE SUPPLY BASE EFFECTIVELY



BUSINESS CHALLENGE

- **Lack of transparency into procurement processes and spend.**
Too much time and manual effort is spent to answer basic supply questions like “what do we buy and how often?”, “how much do we buy?” and “who do we buy from and with what respective conditions?”
- **Missing strategic approach to procurement.**
A non-systematic approach to procurement combined with a lack of management attention leads to procurement departments that have a strong focus on executing purchase orders on an operational level instead off a systematic and strategic approach with a clear link to create value for the business.
- **High maverick spends quota.**
Unclear responsibilities and inconsistent processes led to decentralised purchasing activities across the business. Hence, specific procurement knowledge and bundling effects aren’t leveraged to cut cost.



OUR APPROACH

- **We analyse the current situation and identify improvement potentials.**
With our procurement related experience and our systematic approach, we work closely together with the client to identify relevant improvement potentials.
- **We create transparency and provide automated reporting solutions.**
We design and implement a foundation for an automated reporting solution to create real time transparency and insight into a company’s procurement data.
- **We deliver solutions to capture improvement potentials and ensure realisation.**
Based on our data driven analysis we identify cost saving potentials and design practical solutions to capture value.



VALUE DELIVERED

- **Transparency on companywide procurement spend.**
An automated reporting creates transparency alongside all dimensions, e.g. suppliers, plants, articles and categories. Furthermore, a variety of spend analysis embedded in the reporting enables procurement to identify cost saving potentials.
- **Capturing cost saving potentials alongside various value levers.**
Reduction of maverick spend through a clear process with defined responsibilities, cutting costs through standardisation of C-articles or restructuring the supply base in underutilised categories to reduce cost.
- **Empowerment of procurement department to contribute to value creation.**
Through a clear view on procurement spend, a set of standardised reports to analyse and identify cost saving potentials the procurement department will play a significant role and contributing value to the business.

BASE CAMP MANAGEMENT CONSULTING GMBH

Base Camp Management Consulting is a management consulting firm working closely with private equity investors and mid-market companies. We realise value potential through the development of companies with the aim to create a clear transparency of the company's performance, to promote sustainable growth and increase the overall enterprise value. Our core topics include our Digital Management Cockpit solution as well as our specialised private equity advisory, financial and business transformation services. As we work, we focus on the big picture, communicate in plain language and develop viable solutions for our customers.



GET IN CONTACT

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